



faster gate entry  
and bus boarding

more cost-effective  
ticket selling

improved  
management  
information

reduced  
fraud

third party  
revenues

better control of  
customer  
throughput

integration/  
seamless travel

improved  
services

flexible  
ticketing

more  
sales  
outlets

wider range  
of tickets

new/more  
payment  
methods





## Paper Tickets



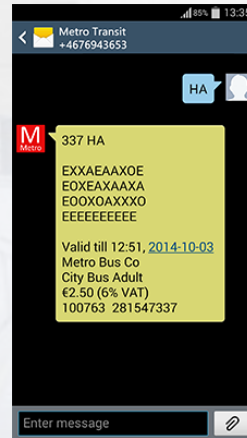
## Tap-in



## Tap-out



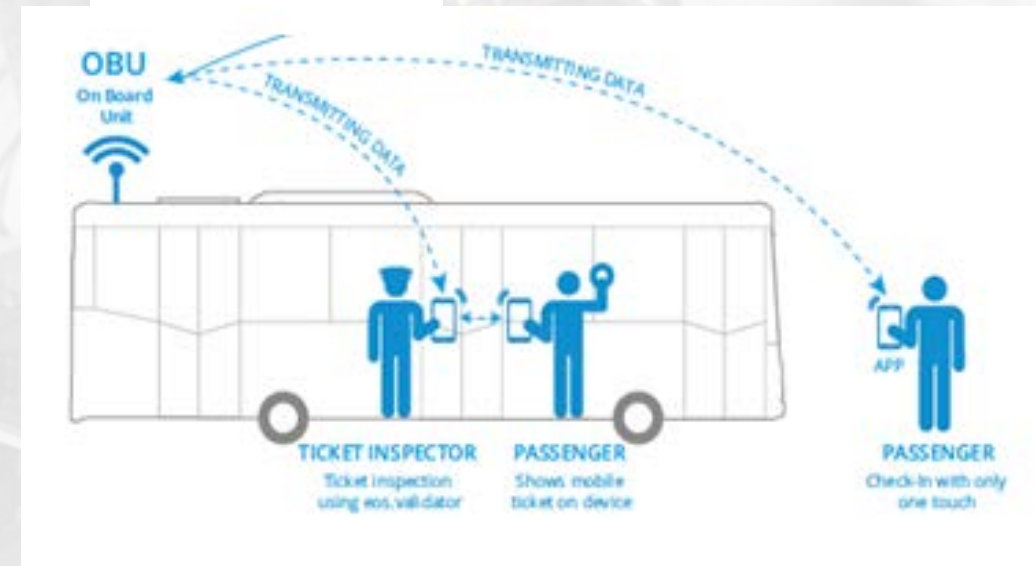
## Ticket Media



## Validation



High Speed : 200 times/sec;  
Precision:5mil;







# Overall Observations from the Global Case Studies

- ❑ Most leading implementations are currently over closed loop / semi closed loop model. However all of these deployments have reached a saturation point and customers are reluctant to block money in various balances
- ❑ In the context of above third party closed loop systems are gaining strength since it allows customers to manage these payments through a single balance
- ❑ To arrest the above trend transport operators deploying technologies in a effort to move towards an Open Loop model so that customers can pay using existing accounts without creating fresh balances
- ❑ Card based fare collection is the most prevalent technology with on-board ticketing and largely used for urban transport
- ❑ Mobile based fare collection gaining some traction based on off board ticketing concept and largely gaining traction in intercity travel





# Current Digital Fare Collection Media

| Arrangements for fare collection   | Cash | Closed Loop      | Open Loop |
|--|------|------------------|-----------|
| In-house fare collection management  | ✓    | X                | X         |
| Fare collection management in association with System Integrator                           | ✓    | ✓<br>Cash Card   | X         |
| Fare collection management in association with System Integrator and Financial Institution | ✓    | ✓<br>Hybrid Card | ✓<br>NCCM |

## Closed Loop System NFC Cards

Delhi Metro



Mumbai Metro



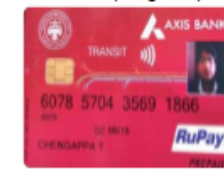
## Closed Loop System NFC + EMV Debit Cards

UPSRTC (Uttar Pradesh)



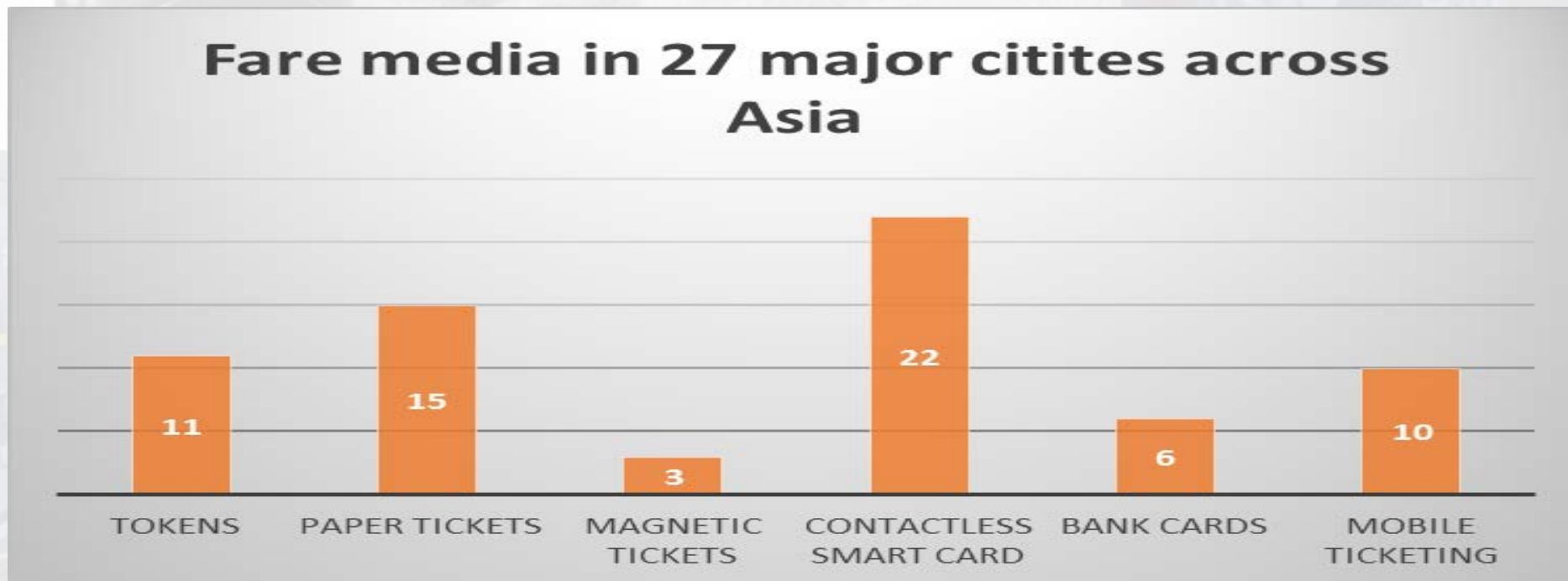
## NFC Contactless Open Loop Prepaid Cards

BMTC (Bangalore)



Kochi Metro





Source: GMT Research

22 out of 27 cities have adopted contactless smart card across transport modes and operators.

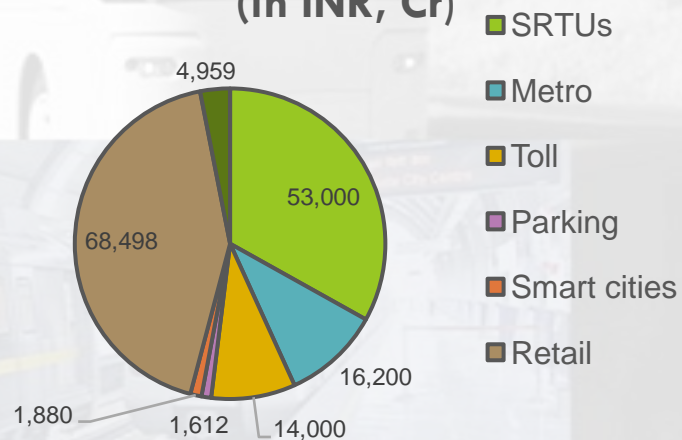




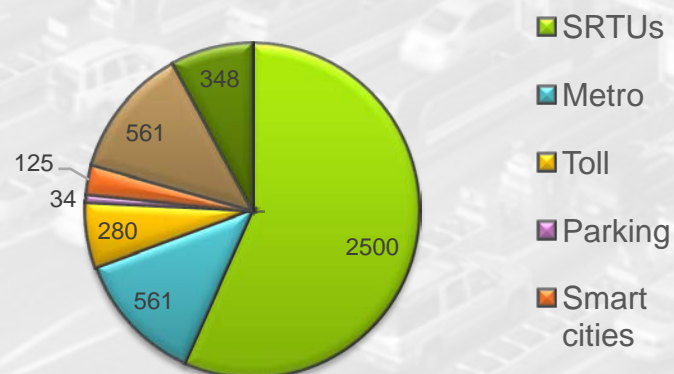


## Business Potential

**Transaction Value per annum  
(in INR, Cr)**



**Transaction Count per annum  
(in Cr)**



## Use Cases







# Key Considerations – Fare Media

- ❑ Should be Easy & Convenient to use by Commuters so as to enable deeper demographic penetration of the system among the masses
- ❑ Should be a Cost-effective solution for the Commuter
- ❑ Must have all necessary Security features to ensure safety of data and money
- ❑ Must be Inter-operable across Wide avenues of usage – vision of single fare media for use across multiple modes of transit, parking, Tolling as well as retail purchases





# Stored Value – Open Loop vs Closed Loop?

| Feature/Specifications                           | Closed Loop   | Open Loop  |
|--|---|--|
| <b>Card issuance</b>                             | Issued by Operators on the Spot   | Bank issued cards (Debit/Credit/Prepaid) both at the Spot and through Bank                         |
| <b>Card Top-up</b>                               | Cash, Online and Auto Top-up  | Cash, Online and Auto Top-up   |
| <b>Limit on storage value</b>                    | Prepaid instrument with maximum limit as per RBI guidelines                     | Stored value provision as per RBI guidelines; the actual card can be standard debit or credit card |
| <b>Interoperability and acceptance</b>           | Closed loop card acceptance only at select proprietary outlets                  | Work in all Open loop POS terminals, ATMs and E-commerce as Contact/Contactless                    |
| <b>Fare media cost</b>                           | Card cost borne by PTOs; Smart Card lifecycle management by PTO                 | Bank issued cards for customers; Card lifecycle management by Banks                                |
| <b>Transaction Cost to PTOs</b>                  | Low since no other entity involved except system Integrator                     | Standard MDR charge as agreed by industry for various transit types                                |
| <b>Payment system Maintenance costs</b>          | High fixed maintenance costs for closed loop payment system hosted at PTO's end | No costs to PTO and standard AFC system plugins  |
| <b>Vendor lock-in</b>                            | Yes – proprietary message format  | No; supports EMV and ISO 8583 messaging format   |
| <b>Potential of digital payments penetration</b> | Limited; as customers need to carry multiple cards/balances for multiple PTOs   | Higher digital adoption and speed to market with One card/balance for all payments                 |







## Live Open Loop Projects

- ▶ Bangalore Metropolitan Transport Corporation (BMTTC)
- ▶ Kochi Metro Rail Ltd (KMRL)
- ▶ Ahmedabad Smart City

## WIP- Open Loop Projects

- ▶ Nagpur Metro
- ▶ Hyderabad Metro
- ▶ Delhi Metro Rail Corporation





# NCMC Specifications from NPCI

- ❑ NPCI was entrusted by Ministry of Urban Development (MOUD) to prepare the standards & specifications of the NCMC
- ❑ NCMC is an interoperable, open-loop, EMV based contactless payment product. This advanced and secure card can be used for all payment applications including transport (Metro, Bus etc.), toll plazas and shopping.
- ❑ For payments lower than INR 2,000, the customers can simply tap their card and the transactions are processed in a matter of seconds.



Customers are also able to leverage other digital payment solutions offered by RBI / NPCI







## Outline of NCMC Standards to be followed

- ▶ Online (CT & CL) tran.
- ▶ Offline (CL only) tran.
- ▶ Dedicated storage areas
- ▶ Can be used for transit, toll, parking & small value merchant payments
- ▶ Can be issued as debit, credit or prepaid card

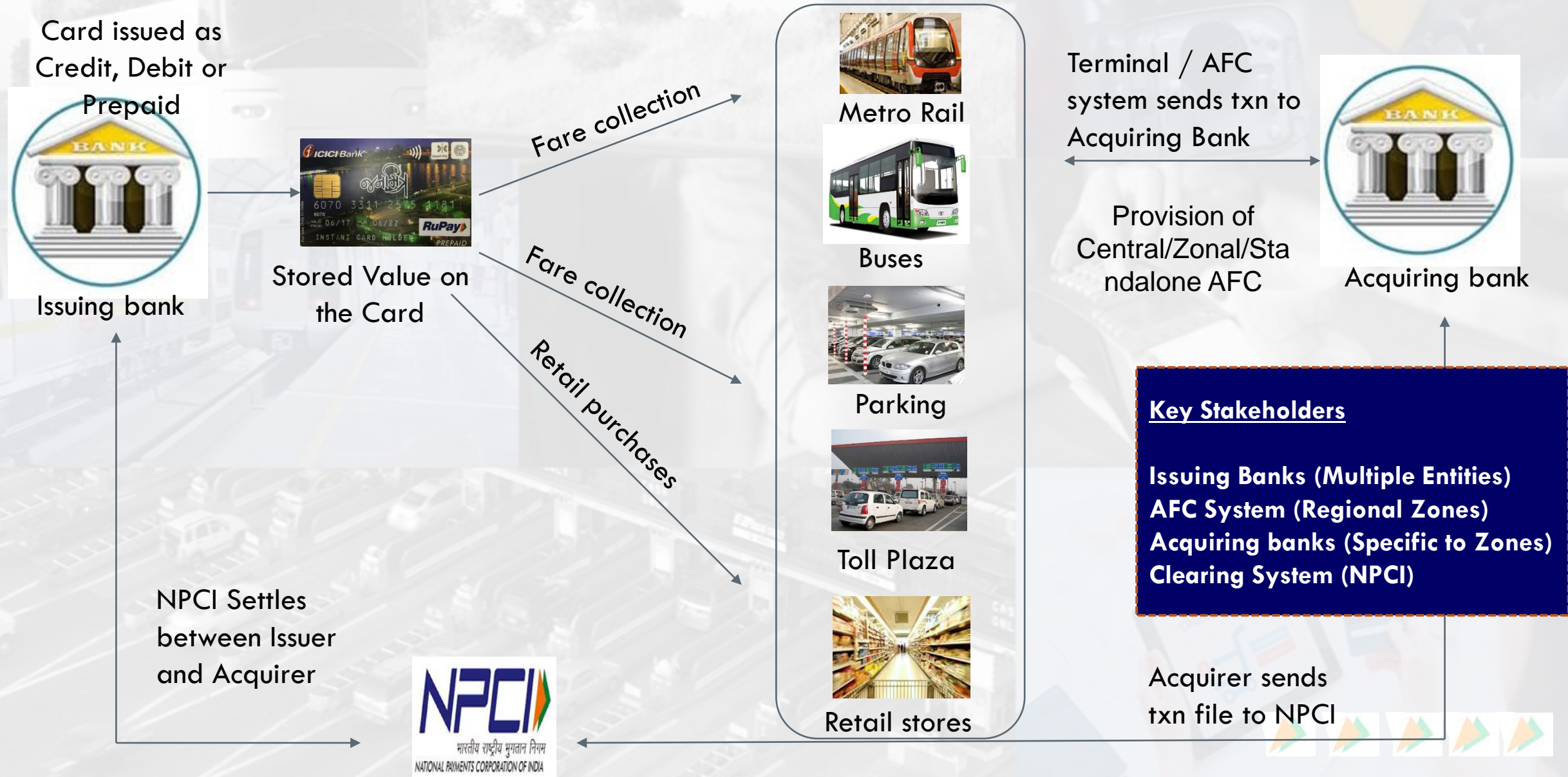
## Features of National Common Mobility Card

- ▶ Banks issued standard & Secure Payment method based on dual interface EMV+ standard
- ▶ Vendor agnostic ecosystem
- ▶ Provision of Stored Value
- ▶ Reserved space on card
- ▶ Can be used on PoS/ATM machines





# Architecture







**Customer**



**Operator(PTO)**



**Financial Institution**

## One card for all use

- Interoperability for multimodal transport
- Quick transaction with contactless mode
- Reduced cash holding
- No need to stand in queue
- Digital trail for all transactions
- Offers on usage of cards

## Common standards

- Unified cards with online/offline transaction
- Savings on card lifecycle management cost
- Reduced cash handling & operating cost
- Higher customer loyalty & stickiness
- Rich data insights

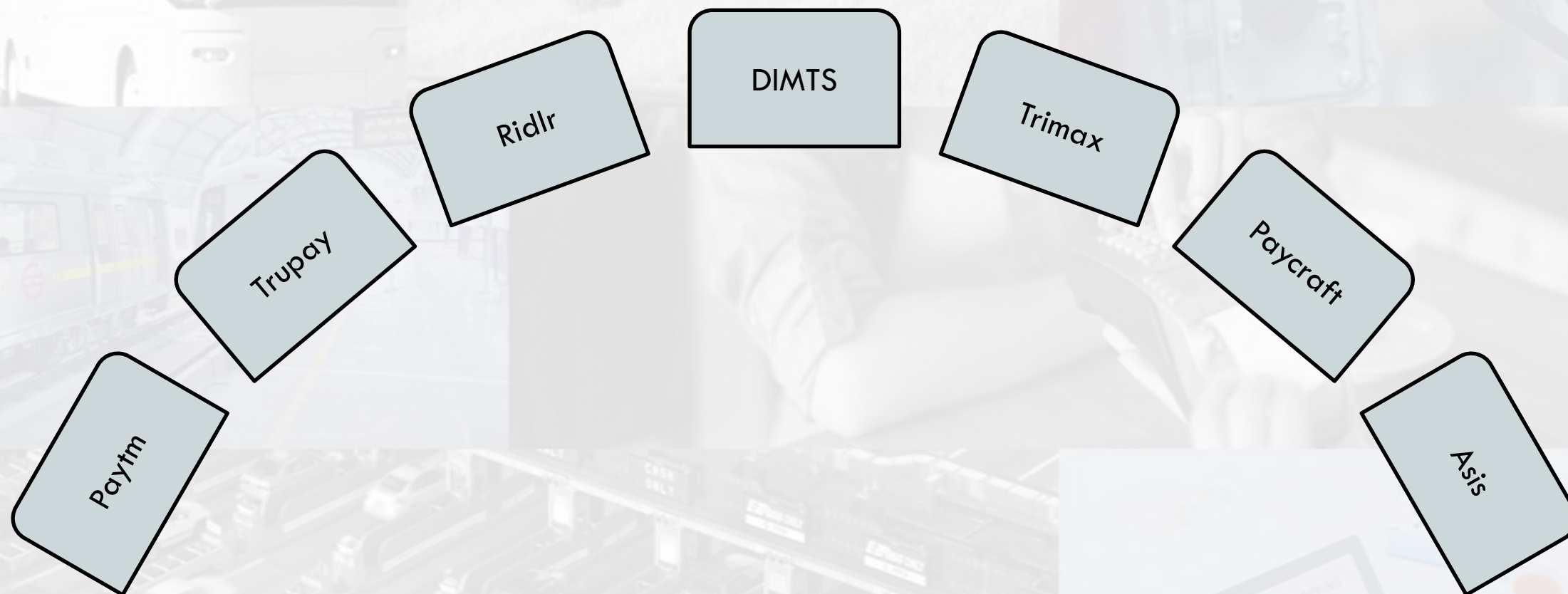
## Large customer base for issuance

- Interoperability; Access to unbanked customer
- Higher activation percentage, consumer spend
- Increase in CASA deposits
- Business intelligence with rich data insights
- Long term business relationship with PTOs





## Other Solutions available in Market



**Need for a unified ticketing platform aimed at value proposition for Customers, PTOs and FI.....**







# Thank You

