











The Common Mobility Card for Delhi







Agenda

- Project Background and Details
- Challenges Closed loop to Semi-Closed loop
- Growth Trends Card Usage
- Project Benefits
- Agencies/ Local Bodies' involvement
- 6 Potential Scalability



DIMTS - Background

DIMTS incorporated as a wholly-owned subsidiary of Transport Department on 19th April, 2006

Need for a partner agency with experience in development of infrastructure projects.

2006

IDFC selected as joint venture partner

Shareholders' Agreement signed and DIMTS as an SPV created by the Govt. of NCT on 4th July, 2007

2007

2008

Board of Directors meeting: 18th September 2009

- > DIMTS would not pay dividend
- > Primarily be utilized for strengthening the

Company's transport capital

capital base, capacity building, incubating research, making strategically important investments and exploring new markets.

2009



Business Divisions

Transport Planning

- Comprehensive Mobility Planning
- Urban Mass
 Transit Corridor
 Planning and
 Design
- Traffic
 Simulation
- Route
 Rationalization
- Planning of pedestrian and NMV
 Infrastructure

Engineering

- Design
- Project Management
- Independent Engineering Services

Railways

- Feasibility & Detailed Project Report
- Alignment and Track design
- Railway Siding
- Signaling

Transport Technologies

- Automatic
 Vehicle
 Location
- Automatic Fare Collection – Payment Solutions
- Passenger Information Systems
- Intelligent Signaling
- IdentityManagement
- E-Tolling

Operations

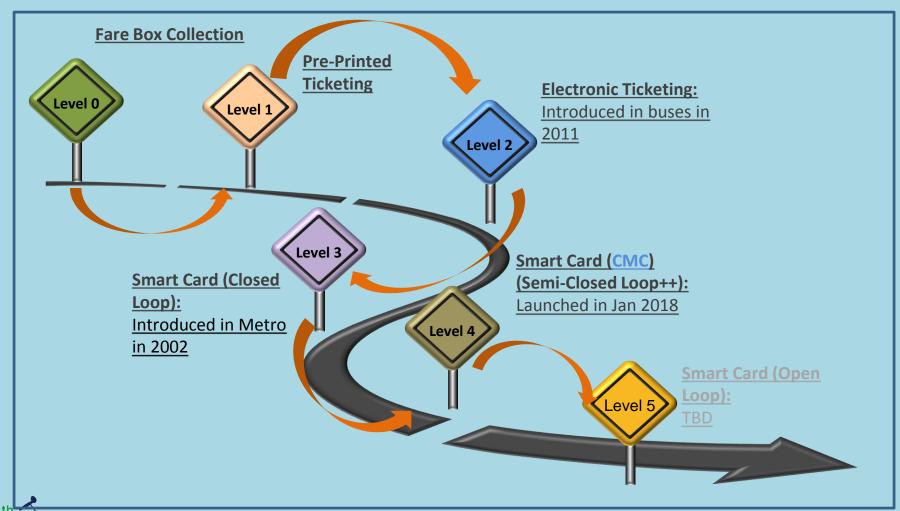
- Bus Concession Management
- BRT Corridor Management
- Smart-card Issuance Management
- Parking Management

Advisory Services

- Feasibility Analysis
- Project Structuring
- PPP Advisory
- Bid
 Documentation
- Bid Process
 Management

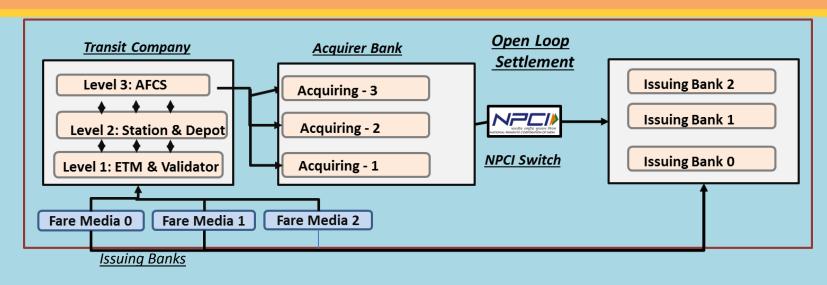
End to End Solutions in Land Based Transportation Plan-Design-Supply-Installation-Testing-Commissioning-Operations

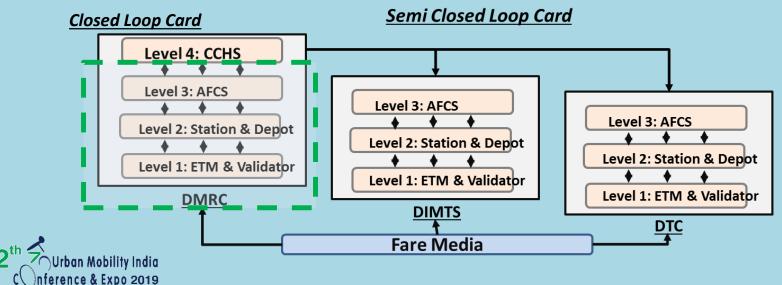
The Ticketing Journey in Delhi Transit



12 Urban Mobility India

Closed Loop to Semi Closed Loop v/s Open Loop in Transit





CMC: Business Rules and Milestones

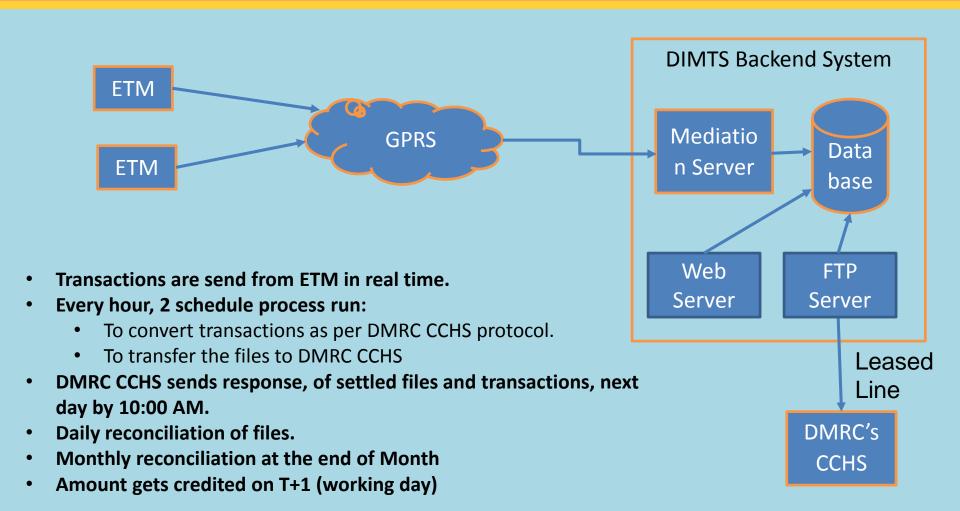


- 2 Tap Process.
 - ➤ TAP IN Balance Check, TAP OUT – Debit
- Negative balance is allowed at TAP OUT.
- Un-assisted use of e-Purse card
- DMRC got PPI-MTS license in March 2017.
- Closed loop: Sunset happened in April,2017
- CCHS set up for Semi Closed Loop transactions



- Single Tap Process. Conductor assisted usage.
- No negative balance is allowed, transaction will only happen if the card has sufficient balance.
- Development & testing completed in Dec 2017
- Pilot done in Jan, 2018
- Roll out completed in June, 2018 (on 1800 buses): The first and only CMC in India!
- One Delhi card and 10% discount on bus travel launched in Dec 2018.

Integration between Bus and Metro





Key Challenges Faced

- Awareness (Communication to passenger)
- Use Cases & **Benefits**

Commuter

Issuer

(DMRC)

- Creating awareness (ATL)
- Economic model
- Co-ordination among ecosystem members
- **Budgetary Support**

Acquirer / Merchant

Authority

(DOT, **GNCTD**)

(DIMTS & DTC)

Creating awareness (BTL)

- Acquiring Stack and process dev
- Operational Challenges

 License of PPI MTS from RBI

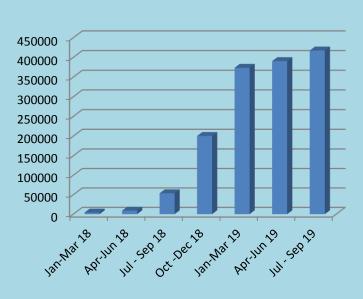
 CCHS and Settlement

 SAM outside DMRC N/w

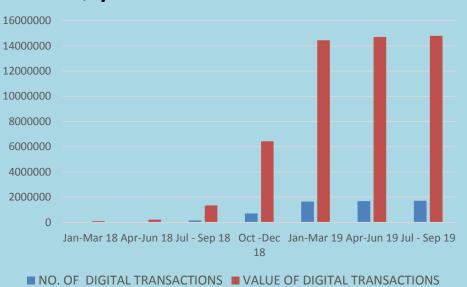
nference & Expo 2019

Growth of CMC Usage in Delhi Cluster Buses

Q-ly Unique Cards usage



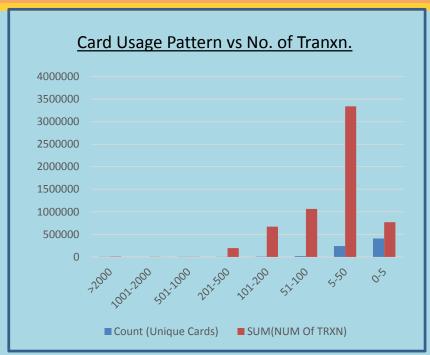
Q-ly Growth of CMC transactions



- Continuous increase in number of people using CMC card on buses. Till now, more than 6.5 Lac unique
 CMC cards have been used, on cluster buses alone.
- Average number of CMC transactions on weekdays is 22,000 and monthly transactions more than 0.5 Mn.
- Monthly revenue through CMC is over Rs. 4 Mn.



Growth of CMC Usage in Delhi Cluster buses









- Nearly 95% people have used the card, in bus travel, less than 15 times. They travel in buses rarely but when travel, most likely to use card for ticketing
- There is significant number of people who used card for complete journey in buses (equitable distribution of ticketing in each slab (Rs 5, 10, 15) through card)



Project Benefits

- Quick rollout of the fare media to buses as it was already available through DMRC.
- Promotion of cashless transaction in buses.
- Integration of fare media between buses and metro.
- Check on conductor malpractices as cash is not involved in transaction.
- Opens the path for conductor-less (two-tap) ticketing in buses, in the future.
- By extending this model to other transport-related activities and modes, low value transactions can be digitalized.
- Very minimal or no transaction processing charges (MDR) as compared to conventional open loop card transactions.

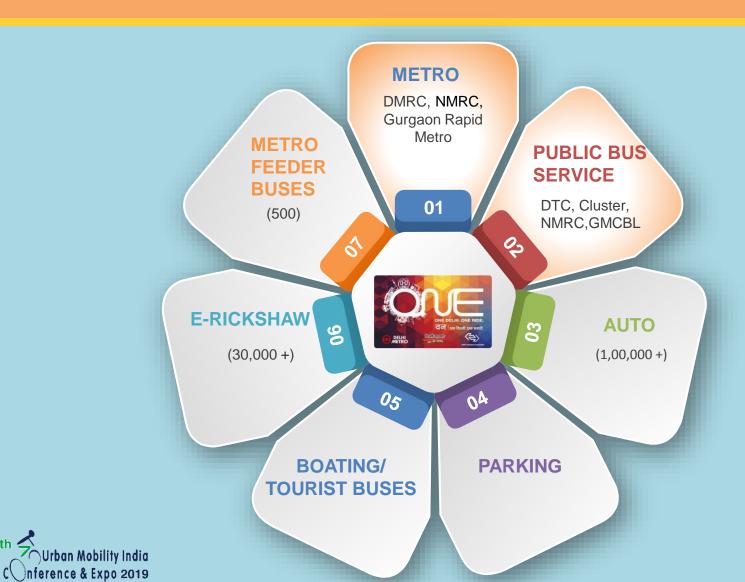


Agencies/local bodies involved in the project

- DoT (Department of Transport, GNCTD)
 - Overall regulatory body
- DMRC
 - Metro operating agency (Accepting Merchant and Card Issuer)
 - Transaction acquirer and processer
 - Central Clearing and Settlement agency (CCHS) for other acquirers
- DIMTS
 - Bus operating agency (Accepting Merchant)
 - Transaction acquirer
 - Technology provider (Acquiring, processing and settlement with DMRC CCHS)
- DTC
- Bus operating agency (accepting merchant) and acquirer
- Technology outsourced



Scaling Potential across modes within Delhi - NCR



THANK YOU